#### BARCLAY DAMONLLP

## The Ethics of Cybersecurity in Virtual ADR

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## What's driving the pivot to virtual communications?

- COVID-19
- Convenience
- Costs



## Today's Discussion

- Ground rules
- Key takeaways
- Good cyber "hygiene"
- Virtual ADR Recommendations
- Additional Considerations for Clients



#### The Ground Rules

- Rule 1.1 Competence
- Rule 1.4 Communication
- Rule 1.6 Confidentiality



## Rule 1.1 – Competence

- A lawyer should provide competent representation to a client."
- "Competent representation requires the legal knowledge, skill, thoroughness and preparation reasonably necessary to the representation."
- **Comment [8]**: "To maintain the requisite knowledge and skill, a lawyer should . . . (ii) keep abreast of *the benefits* and risks associated with the technology the lawyer uses to provide services to clients or to store or transmit confidential information[] . . . ."



#### Rule 1.4 - Communication

- "A lawyer shall . . . . Reasonably consult with the client about the means by which the client's objectives are to be accomplished[]"
- "A lawyer shall explain a matter to the extent reasonably necessary to permit the client to make informed decisions regarding the representation."

## Rule 1.6 – Confidentiality of Information

- "A lawyer shall make *reasonable* efforts to prevent the inadvertent or unauthorized disclosure or use of, or unauthorized access to, information protected by Rules 1.6, 1.9(c), or 1.18(b)."
- In determining what's reasonable, several factors are considered:
  - The sensitivity of the information;
  - The likelihood of disclosure if additional safeguards are not employed;
  - The cost of employing additional safeguards;
  - The difficulty of implementing the safeguards; and
  - The extent to which the safeguards adversely affect the lawyer's ability to represent clients (e.g., my making a device or software excessively difficult to use).



## Key Takeaways: A Lawyer Must. . .

- Understand the benefits and risks of technology.
- 2. Disclose them to the client.
- 3. Obtain the client's informed consent.

When: at the beginning of the engagement, or before a new technology is used.

**How**: in writing ("If it's not in writing, it didn't happen.")



# Getting Started: Good "Cyber Hygiene"

- Conduct a Cybersecurity Risk Assessment
  - What data do you have?
  - Do you need it?
  - Where is it kept?
  - Who has access to it?

## Implement Reasonable Safeguards

- Secure Wi-Fi Connection
- VPN
- Multi-factor authentication
- Access controls
- Limitations on use
- Firewalls
- Anti-malware, -spyware, -virus software
- Security patches and updates



#### **Test and Train**

- Vulnerability scans
- Penetration testing
- Training



## Develop an Incident-Response Plan

- Know what to do when a cyber incident happens
  - Breach coach
  - Forensic team
  - Cyber-insurance coverage



1. Remove the platform's **terms of service** and **privacy policy**.



2. Consider implementing a written confidentiality and information-security agreement.



3. Create a random, or randomly selected, **meeting number** for each session, and **password protect** each meeting.



4. **Manage participants** by limiting attendance, removing unauthorized participants, and locking sessions.



5. **Ensure that sessions are not overseen** by anyone in the household, office, or other remote location from which each party is participating.



6. Employ a "clean screen" policy.



7. Secure sensitive **documents**, session **recordings**, and **transcripts**.



8. Require **vendors** to comply with reasonable cybersecurity safeguards.



#### **Considerations for Clients**

- Discuss the nature and extent of the client's safeguards.
  - Secure Wi-Fi, VPN
  - Private location
  - Use password-protected link if possible
- Consider the client's comfort level with the technology.
- Challenges may require avoiding virtual technology.



### Summing Up. . .

- Virtual ADR requires a commitment to cyber hygiene.
- Conduct a risk assessment.
- Implement a cybersecurity policy and an incidentresponse plan.
- Understand and communicate the benefits and risks associated with virtual technology.
- Meet, confer, and agree on appropriate safeguards for virtual ADR sessions.



## Questions?



#### **Selected Sources**

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